

## PUBLIC SECTOR CHIEF INFORMATION OFFICER COUNCIL (PSCIOC) MEETING September 29, 2022

### Record of Decision v1

#	Topic / Discussion	Decision / Action
	<b>Welcome</b> Paul Wagner welcome members to the meeting. Catherine Luelo, Deputy Minister and Chief Information Officer of Canada joined the meeting virtually and offered welcome remarks. She commended the PSCIOC on the excellent progress made on the digital identity file and offered her full support to their continuing work. She is looking forward to the upcoming meetings of the FPT Deputy Ministers' and Ministers' responsible for Digital Trust and Cybersecurity.	
1.	<b><u>Administrative Matters (TABS 1A, 1B, 1C, 1D)</u></b>  <b>A) Approval of Record of Decision from February 26, 2022, virtual meeting.</b> Record of Decision of PSCIOC meeting of February 26, 2022, adopted without changes.  <b>B) Approval of the September 29, 2022, PSCIOC meeting agenda.</b> CJ Ritchie advised that the PSCIOC agenda for September 29 <sup>th</sup> would be amended to adjourn at 2pm EDT. The jurisdictional roundtable to be removed; material for this item included in the meeting binder. The PSCIOC meeting agenda was approved with changes.  <b>C) PSCIOC Action Items</b> No comments or questions raised following review of action items.  <b>D) PSCIOC Bring Forward Agenda</b> The following items are to be added to the bring forward agenda for the next PSCIOC meeting: <ul style="list-style-type: none"> <li>○ Debrief of November 3<sup>rd</sup> Deputies meeting on Digital Trust &amp; Cybersecurity.</li> <li>○ The impact of the November meeting on the January meeting of the Ministers and Deputy Ministers; and</li> <li>○ Updates on the progress of the new Digital Trust program office.</li> </ul>	<b><u>Decision #1:</u></b> Record of Decision of February 16, 2022, meeting approved without changes.  <b><u>Decision #2:</u></b> Meeting agenda of September 29, 2022, approved with changes.  <b><u>Action Item #1:</u></b> The following items are to be added to the PSCIOC Bring Forward Agenda: a) Debrief of November 3 <sup>rd</sup> Deputies Meeting on Digital Trust & Cybersecurity. b) The impact of the November meeting on the Ministers/Deputy Ministers January agenda.

		c) Updates on the progress of the new Digital Trust program office.
2.	<p><b><u>Cybersecurity (TAB 2)</u></b></p> <p>CJ Ritchie introduced Martin Dinel, National CIO Sub-Committee on Information Protection (NCSIP) Chair and Gary Perkins, NCSIP Secretary. She noted that a lot of attention is being paid to cybersecurity at all levels of government. This is an opportunity for PSCIOC to discuss areas of potential interjurisdictional collaboration to enhance cybersecurity across the country.</p> <p><b>A. Overview of Current Cyber Threats to FPT</b></p> <p>Martin Dinel provided an overview of the current cyber threats at all levels of government.</p> <p><b>B. Major Common FPT Cybersecurity Activities</b></p> <p>Martin Dinel provided an overview of major FPT cybersecurity activities.</p> <p><b>C. Proposal: Attraction and Retention of Cybersecurity Personnel</b></p> <p>Martin Dinel tabled a proposal related to attraction and retention of cybersecurity staff. The group is seeking funding and assistance to get an objective study performed on cybersecurity salaries across all provinces and territories as remunerations in the public sector seems to be a definite challenge in attracting and retaining staff.</p> <p><b>D. Discussion: NCSIP Reporting Relationship to PSCIOC</b></p> <p>Martin Dinel reviewed the reporting relationship between NCSIP and the PSCIOC and a potential change to the relationship. He noted that with changes currently taking place across the country's cybersecurity and digital landscape, as well as within jurisdictional organizations, often elevating CISOs to the same level as the CIOs, tabling a recommendation to PSCIOC to make NCSIP become a full committee at the same level as PSCIOC. He also asked PSCIOC to consider changing the group's name from National CIO Sub-Committee on Information Protection (NCSIP) to National CISO Committee on Information Protection.</p> <p>CJ Ritchie advised Martin Dinel that procedurally the table would have a discussion and would get back to him about their decisions. A few questions arose prior to the in-camera session.</p> <p><b><u>Members' Discussion:</u></b></p> <ul style="list-style-type: none"> <li>Ontario: with respect to vulnerability threats, are teams sharing their learnings and the tools being used and when shifting what are they learning; what has been implemented; what we have all been doing.</li> </ul> <p>Martin Dinel responded that he would include a summary of what has been implemented across all jurisdictions in the deck for the next update to PSCIOC.</p>	<p><b><u>Action Item #2A:</u></b> Martin Dinel to present the updated Cybersecurity Capabilities Matrix at an upcoming meeting.</p> <p><b><u>Action Item #2B:</u></b> Martin Dinel to share information on what jurisdictions have implemented to deal with cyber threats at an upcoming meeting.</p> <p><b><u>Action Item #2C:</u></b> PSCIOC Co-Chairs to advise NCSIP of their decision related to the funding proposal via ICCS Secretariat. ICCS Secretariat to draft a response.</p> <p><b><u>Action Item #2D:</u></b> PSCIOC Co-Chairs to follow up with NCSIP related to the governance question (to elevate the group to the same level as PSCIOC) once there is a review of work underway. PSCIOC Co-Chairs to report back at an upcoming meeting.</p> <p><b><u>Decision #2:</u></b> Members did not approve the funding proposal as tabled. Members agreed that there is an issue related to attraction and retention of cybersecurity staff however the table wants to examine the issue more fully. The PSCIOC will take a deeper look and leverage the work that jurisdictions are already doing and elevate the</p>

<ul style="list-style-type: none"> <li>• Nova Scotia: noted that there are challenges with salaries in the cybersecurity space, across the country this is a broad issue so as a table we need to contemplate this more holistically. There is urgency in cybersecurity, full stack development, cloud etc. There are many angles to this issue and need to consider the full picture. There is positioning to be done around the urgency and why it matters. There is agreement that we should look at this but that it be more comprehensive than expedient.</li> </ul> <p>Martin Dinel commented from a NCSIP perspective, whose focus is on security, he does realize the problem goes beyond and if we want to expand and look at these critical roles that it would be a good idea.</p> <ul style="list-style-type: none"> <li>• New Brunswick: inquired if the recommendations at the end were going to be by province as salaries are different in each province. She advised that their human resources is undergoing a review of all IT salaries so she was not sure how this would fit it to their work other than pulling out the security issue which may cause more issues.</li> </ul> <p>Martin Dinel confirmed that the intention is to look at each jurisdiction.</p> <ul style="list-style-type: none"> <li>• MISA Ontario: how confident are you that there is a consultant that has creative recommendations to solve the problem of attracting and retaining people.</li> </ul> <p>Martin Dinel noted that Deloitte is working on some creative solutions and might be able to help but he is hoping to get a contractor with some recruiting experience who can provide both sides.</p> <ul style="list-style-type: none"> <li>• Prince Edward Island: proposal needs to be broader than digital services as other areas of the public service are also having the same issues. We need to be prepared for the other sectors within the public sector who are also experiencing the same issues.</li> <li>• Quebec: what influences politicians or treasury board is outcomes. We have outcomes now that are not positive when we think about delays and the fact that we are becoming a school for the private sector where we train junior people and then they get drafted to other organizations. All of this cost money. How do we ensure that this report doesn't get lost in the noise of all the different sectors that are all trying for more funding. What helped Quebec was bringing the metrics on hiring that hurt and that would be one factor in this kind of report. We need to expose pain points more. The other comment is about retention. Are there other levers; non-monetary that could be brought into play to help with retention. For example, in Quebec, they got an exemption for remote work for cybersecurity staff. It is causing some issues with other people, but it did help with retention by cyber staff. This is one example of something that could be benchmarked.</li> </ul> <p>Martin Dinel noted that there needs to be a better understanding of what is going on in each province and is it working, and he would like for this to be part of the analysis.</p> <ul style="list-style-type: none"> <li>• British Columbia: this is but one aspect of the conversation on digital talent. There is an opportunity to see what is going on across jurisdictions. We are not going to win on salary and uncertain that there is a consultant that will help us wrangle the question of salary. There is a lot of work being done about understanding the full employee proposition and how organizations present themselves to potential candidates to meet their needs and draw them in. We are all working on these things today and a consolidated approach might be helpful.</li> </ul>	<p>conversation to some of the other governance groups.</p> <p><b><u>Decision #3:</u></b> With respect to the request to elevate the sub-committee to the level of the PSCIOC; there is governance work underway and the PSCIOC will consider this as part of the new structure with DMs and Ministers' tables and look at other working groups to ensure that it's streamlined as much as possible and aligned to the priorities of the Ministers. PSCIOC members agreed to discuss further and would follow up with NCSIP.</p> <p><b><u>Decision #4:</u></b> With respect to the proposed name change of the Committee, the members agreed to the name change to National CISO Committee on Information Protection.</p>
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- Manitoba: we know there is an overall talent issue both in IT and public sector. We generally know what the outcomes will be but what outcomes are we trying to achieve? This report will tell us what we already know but do we believe that there is something that can help us or are we thinking that we need to formalize this. Are we looking for different solutions or tools that can help us go to our treasury boards.

Martin Dinel supported the idea of formalizing this issue with an objective third party independent study.

- Ontario: noted that compensation will always be an issue but would be interested in what other things can be done outside of compensation. In Ontario, they have decided to become a training organization. If we are going to do some work in this space, I would put compensation to the side, and think about other things that are innovative that can be done that will help us create sustainability from a cybersecurity perspective; recognizing that compensation is a global issue. What are the other business models that can be implemented that will help relieve some of the constraints we have from a cybersecurity perspective? It could be how we could partner with other organizations or how do we become a training organization.

Martin Dinel agreed that the recommendation must go beyond compensation.

Martin Dinel provided a brief overview of a proposed discussion about NCSIP being a full-fledged Committee rather than a sub-committee. Could we rename the Committee to National CISO Sub-Committee on Information Protection?

CJ Ritchie advised that the table would add the naming of NSCIP to their deliberations and she thanked Martin Dinel for the presentations and advised that he would be hearing back from PSCIOC.

In camera discussion (*comments not recorded on official RoD as per current protocol*)

#### **Decisions from In-Camera discussion related to the asks by NCSIP:**

##### **A) NCSIP Reporting Relationship to PSCIOC**

CJ Ritchie, PSCIOC Co-Chair, noted that in regard to the governance question of elevating the sub-committee to the level of the PSCIOC; there is governance work underway now so the PSCIOC could take that question up as part of how we add the Deputies and Ministers, take a look at the sub-committees and make sure that it is streamlined as much as possible and aligned to the priorities of the Ministers. PSCIOC members agreed to take away and would follow up with NCSIP.

##### **B) NCSIP request for group name change**

CJ Ritchie, PSCIOC Co-Chair, noted that regarding the name change to National CISO Committee on Information Protection, there is approval by members.

##### **C) NCSIP Proposal: Attraction and Retention of Cybersecurity Personnel**

CJ Ritchie, PSCIOC Co-Chair, noted that while PSCIOC members did not approve the proposal as tabled, members agreed that there is an issue related to attraction and retention of cybersecurity staff however the table

	<p>wants to examine the issue more fully and there may be a path to doing this that isn't the proposal as it was put forward. The PSCIOC will take a deeper look and leverage the work that jurisdictions are already doing and elevate the conversation to some of the other governance groups. There are other strategies that can be explored, this is a unique opportunity to look at this issue holistically and identify what type of other additional skills are needed in the leadership of these spaces that will help us build a culture that has security and privacy first and that it's everyone's responsibility.</p>	
3.	<p><b><u>Digital Talent (TAB 3)</u></b></p> <p>Anna Wong, Director, Digital Community Management Office, Treasury Board of Canada provided an overview of the presentation on Talent in #GC Digital: Digital Talent and Leadership Sector. Paul Wagner noted that <a href="#">Canada's Digital Ambition 2022</a> was published on August 4<sup>th</sup>. This provides the Federal government's perspective in advancing digital service delivery, cyber security, talent recruitment, and privacy. Paul Wagner provided introductory remarks to Anna's presentation.</p> <p>Anna Wong noted that this was an offering. An offer of what they planned to do with the Government of Canada and open it up. This is their thinking to date; these are the initiatives they have on the go and asked members if they would like to participate. They are aware of the issues and need to begin to start, to take a few of the priority areas and prove the point. Anna walked the members through the deck. She noted that they are already doing a wage study on high priority areas and offered to share information.</p> <p><b><u>Members' Discussion:</u></b></p> <ul style="list-style-type: none"> <li>• Nova Scotia: would like PSCIOC to explore whether this is a CoP or working group because we need to formalize this; if we use the construct here, even if CoP to bring people together to leverage each other to tackle this problem; we have a flow of talent that is happening; there is a few things to unpack around how to best leverage scarce talent, how we invest in our public servants that are vested in the public service and reskilling and retooling, getting mindsets changed; how do we bring this community together in a more formal way as a table.</li> <li>• GoC: we can look at CoP or working group; we do think it needs to be outcome focused; what do we need to collaborate on and then start to think about where the resources go. Anna Wong commented that she is happy to convene the discussions Federally. She noted that these are early days, and they are formalizing a strategy, so this is an opportune time.</li> <li>• Nova Scotia: will go back to Nova Scotia and see what can be convened on the capacity to work with Anna to strike whether it is a CoP or working group and will put people to this. Nova Scotia will find someone to assist GoC in developing scope and come back to the table to see if this is something as a Council that we want to invest our people's time and energy into.</li> <li>• GoC: the suggestion is to pick something concrete. For example, federally they will be launching a specific cyber campaign – if this is something you want to work on its concrete, specific and time bound as a start.</li> <li>• Nova Scotia: the other idea that could work on is the idea of exchanges; let us support our people but also our mandates.</li> </ul>	<p><b><u>Action Item #3</u></b></p> <p>Nova Scotia, British Columbia, and MISA agreed to work with Anna Wong in the development of a scope of work for a working group/community of practice to work on a specific project on digital talent and will come back to PSCIOC with a proposal.</p>

	<ul style="list-style-type: none"> <li>GoC: if jurisdictions have resources to support us, please let us know; on cyber campaign they are going to run, is that something that could be run nationally to help all the provinces; provinces could avail themselves of the qualified pool; this is possible.</li> <li>Newfoundland &amp; Labrador: interested in Indigenous aspect of work; we are struggling in Indigenous communities to provide technical support and would like to learn more about this. In terms of the talent aspect, any thoughts about older technology talent?</li> </ul> <p>GoC responded that it does not have specific focus on this at this point.</p> <ul style="list-style-type: none"> <li>MISA Ontario: asked GoC to include municipalities to access the qualified pool.</li> </ul> <p>GoC can say it is open to municipalities if they want to use it but will not be able to consult on the job poster with all the municipalities but if that can be aggregated from the municipalities that would make sense.</p> <ul style="list-style-type: none"> <li>Nova Scotia: is this an opportunity to put someone from MISA in this – the first step is to define a scope of the working group or CoP and then we need to decide who is participating; we need the right representation for the working group that could get us to a good pilot to try out; create pathways for this to happen.</li> <li>MISA Canada: noted that they can help on this front.</li> <li>British Columbia: has a dedicated talent management team and would be able to help.</li> <li>GoC: challenge for us is to think about what we are doing that can be scaled to the community that we represent.</li> </ul> <p>Anna Wong provided closing remarks noting that it is about what we can do that is small and achievable. More will be seen at they get out and engage more. They have a whole session at the November 3<sup>rd</sup> DMs' meeting.</p> <p>Nova Scotia, British Columbia, and MISA agreed to work with Anna Wong in the development of a scope of work for a working group/community of practice to work on a specific project on digital talent and will come back to PSCIOC with a proposal.</p>	
4.	<p><b><u>Digital ID Program (TAB 4)</u></b></p> <p>CJ Ritchie provided an update on the planning of the Ministers and Deputy Ministers Tables on Digital Trust and Cybersecurity upcoming meetings. The DMs' virtual meeting to take place on November 3<sup>rd</sup> and the Ministers' meeting will be in Vancouver on January 24-25, 2023. She walked the members through the materials in the binder and shared some of the narrative that BC has been using around digital trust and cyber security. CJ noted that she would be gathering feedback from members about the information provided and this will be included in the final package to be distributed to DMs for their meeting on November 3<sup>rd</sup>. She asked members to take material back to their respective organizations and provide feedback by October 20<sup>th</sup>. CJ will be briefing the DMs responsible for Digital Identity about the work that has been done and the objective of the January meeting.</p> <p>The material was provided in the meeting binder. This includes: a background note, the draft symposium agenda; summary of key messages. From BC's perspective, it would be helpful if the table collaboratively has a set of key messages that can</p>	<p><b><u>Action Item #4A</u></b></p> <p>BC offered to repurpose information from the Declaration on Digital Identity around intention to collaborate, reflect the work of the Joint Councils and Digital Services and nuance the language around digital identity and digital trust and will keep the declaration for signing at the CIO level. BC will share material via the ICCS</p>

<p>be used to brief senior officials. We will also review the draft Joint Councils statement which we signed and now it is time to update it.</p> <p>CJ Ritchie provided a quick overview of the first meeting that took place on June 8<sup>th</sup> in Quebec. We had a jurisdictional sharing on what was done on digital trust and cyber security and discussed shared plans and priorities. The meeting included education about why cyber is important. In January, we want to take a jurisdictional view for what we do to defend our networks. It was the first time Ministers had a meeting to discuss what they want to achieve on digital trust and cybersecurity. After this meeting, we began to think about how to explain how these fits into the work of the Joint Councils and PSCIOC. They had agreed to meet semi-annually, and they would drive the work of the DMs Table on Digital Trust &amp; Cybersecurity. The governance on the service delivery side remains unchanged.</p> <p>CJ noted that there is a need to empower Canadians with respect to digital services and by January to have live demonstrations of the digital wallet and the credentials. The Ministers/Deputy Ministers meetings held in Quebec in June was a major step forward for in collaborating and moving into the space of digital trust and cybersecurity and we hope to leave the January meeting with concrete deliverables. What started in Quebec as a conversation we tried to put into workstreams that these tables can advance.</p> <p>CJ commented that every jurisdiction is working on digital and cybersecurity. Four themes came out of the work of the provinces:</p> <ol style="list-style-type: none"> <li>1) Leading digital growth;</li> <li>2) Protecting against increasing cyber-attacks;</li> <li>3) Managing costs; and</li> <li>4) Finding skilled resources (digital talent and challenges).</li> </ol> <p>The key message focus areas are:</p> <ol style="list-style-type: none"> <li>1) Digital Identity – a shared platform where all jurisdictions can offer interoperable services.</li> <li>2) National Agreements on information and expertise sharing (digital talent and a smaller team of experts that could travel between provinces).</li> <li>3) Standardization and harmonization of the technologies (also language and terms to share and collaborate).</li> </ol> <p>The agenda for the symposium in January includes a showcase of the work that has been done by Alberta, Nova Scotia, British Columbia, and Québec. If other jurisdictions would like to do a showcase, we can add to the agenda. There will also be a panel discussion on the need for pan Canadian collaboration on cybersecurity. There will also be a panel on enabling Indigenous language in identity records and systems. Then we will spend time on an agreement of collaboration to advance the digital economy. Peter Watkins, Digital ID Program Executive, walked the members through the <i>Joint Statement on Collaborating to Advance a Trustworthy Digital Economy</i> (TAB 4E) and why they put this together. Feedback on the draft statement will be collected until mid-October. The Joint Statement is about bringing focus and collaboration in this space.</p> <p><b><u>Members' Discussion:</u></b></p>	<p>Secretariat and asked members to provide feedback by October 20<sup>th</sup>.</p> <p><b><u>Action Item #4B</u></b> GoC requested for PSCIOC to review Bill C27 – Digital Charter Implementation Act around what it is and the impact to jurisdictions. This item to be added to the bring forward agenda.</p> <p><b><u>Decision Item #5</u></b> PSCIOC supported the recommendation to use Digital Trust and not Digital Identity in future materials. Members agreed with this recommendation.</p>
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<ul style="list-style-type: none"> <li>• Nova Scotia: thanked Quebec for convening the first meeting of Ministers/Deputy Ministers and to British Columbia for all the heavy lifting they are doing in preparing the January meeting. On the cybersecurity piece, we should take an actual experience that a jurisdiction has had with a cyber event from a political perspective on the event and what that means for them and learnings from that perspective. This could be done as part of the January meeting.</li> </ul> <p>CJ agreed that this would be useful before the panel, so it gives the Ministers some context.</p> <ul style="list-style-type: none"> <li>• Nova Scotia: how to contemplate the notion of digital delivery because there are other things on the fringe that will need to tackle (e.g., funding models).</li> </ul> <p>CJ advised that the jurisdictional showcase would touch on digital identity and cybersecurity but will illustrate through the broader presentation on how they responded to COVID, digital plan, digital service offerings so they have an understanding of all the things, not just the two key priorities.</p> <ul style="list-style-type: none"> <li>• Nova Scotia: inquired as to what type of briefing is needed to prepare the Ministers/Deputy Ministers to sign on to the Joint Statement as not all jurisdictions will be able to sign in right away.</li> </ul> <p>CJ suggested a hybrid approach where the declaration is signed by the CIO's but there is something more ceremonial for Ministers. What if the principles are separated from the declaration and they sign a collaboration agreement operating under certain principles and the declaration about how we are going to do that?</p> <ul style="list-style-type: none"> <li>• Ontario: noted that it has reviewed it from a policy perspective and what Ontario's trying to achieve; we need legislation to help enable some of the things they need to do; as part of that they need to go to Cabinet and draft what are the principles of the work they are doing, and do they align to this, but they haven't got through the process yet; like idea of having a higher-level statement that talks to the intent to collaborate and gives us the mandate to do the work. He noted that the trust framework is not mentioned yet is an important enabler in how we expect organizations to use identity information.</li> </ul> <ul style="list-style-type: none"> <li>• GoC: as governments change, we do not want the Joint Statement to change. Every government that comes in will see the collaboration yields a better result than doing it on their own. We must weave in digital service delivery – is this an opportunity to have a Joint Councils statement where we are pulling together the service side in this? There will be a lot of public attention, so we also must include the communications angle and sensitivity around it – the communications aspect is going to be key, and we need some responses to questions.</li> </ul> <ul style="list-style-type: none"> <li>• Ontario: agreed with including the service delivery lens; how do we blend the narrative with digital trust and cybersecurity but enabling better services; having some of that narrative built into the speaking points will help and the Joint Statement on what they are signing off on will be important.</li> </ul> <ul style="list-style-type: none"> <li>• GoC (Michael Goit) – Bill C27 – Digital Charter Implementation Act – a lot of the principles mentioned here inform the principles in the Act - is there any concern about overlap and misalignment with the principles – this is something that could be put on the forward agenda; briefing on what Bill C27 is and the impact for jurisdictions.</li> </ul> <p>GoC requested for PSCIOC to review Bill C27 – Digital Charter Implementation Act around what it is and the impact to jurisdictions. This item to be added to the bring forward agenda.</p>	
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	<ul style="list-style-type: none"> <li>Quebec: suggested slogan of safer and better digital services for citizens and businesses needs to be included in key messages; move away from digital identity and maybe use digital credentials or digital service delivery; trust is more of a consequence than a driver; how can we move away from digital identity to talking about digital credentials, maybe a bit less technical; how can we make it more palatable for our politicians and think more about the outcomes than the means to the outcomes.</li> <li>Peter Watkins tabled a recommendation for the PSCIOC to support the use of Digital Trust rather than digital identity for all future material.</li> </ul> <p>Members agreed with this recommendation.</p>	
5.	<p><b><u>Information-Sharing Roundtable (TABS 5A &amp; 5B)</u></b></p> <p>The jurisdictional information roundtable was omitted from the agenda.</p> <p>Paul Wagner noted that the information sharing updates and analysis are included in the meeting binder for members' review.</p>	<i>No action items on this topic.</i>
6.	<p><b><u>OTHER BUSINESS (TABS 6A, 6B, 6Ci to 6Cii)</u></b></p> <p><b><u>PSCIOC Treasurer's Report</u></b>  Sean McLeish, PSCIOC Treasurer, advised that the PSCIOC has accumulated a modest surplus to use for projects and is in good financial position. We agreed to increase the secretariat fees to keep track of CPI increases. ICCS will provide updated members' annual contributions for 2023-2024.</p> <p><b><u>Updates from PSCIOC Working Groups / Communities of Practice</u></b>  Paul Wagner advised that reports from the PSCIOC's working groups and communities of practice are found in the meeting binder and tabled for information only.</p> <p><b><u>Comments:</u></b></p> <ul style="list-style-type: none"> <li>MISA Ontario noted that for the ICT Policy CoP, in their terms of reference they refer to municipalities as invited guests and would like this see changed to full members. All groups of the Councils have FPTM representation.</li> </ul> <p>ICCS to advise the ICT Policy CoP Chair requesting this change.</p>	<i>No action items on this topic.</i>
7.	<p><b><u>PSCIOC EVALUATION FORM (TAB 7)</u></b>  Paul Wagner thanked everyone for their participation. Maria Luisa asked members to complete the evaluation form. The next in-person Joint Councils/PSSDC/PSCIOC meeting is scheduled for February 21-23 in Ottawa.</p> <p><i>The PSCIOC meeting adjourned at 2:00 pm EDT.</i></p>	<i>No action items on this topic.</i>

# Attendance

## PSCIOC Co-Chairs

Catherine Luelo (virtual)	Government of Canada
Paul Wagner	Government of Canada
CJ Ritchie	British Columbia

## PSCIOC Members

Jan Bradley	MISA East (City of Calgary)
Kathryn Bulko	MISA Canada
Elizabeth Byrne-Zwicker (virtual)	New Brunswick
Hong Chung (virtual)	Manitoba
Natasha Clarke	Nova Scotia
Dave Heffernan	Newfoundland and Labrador
Jonathan Kelly	Québec
Sean McLeish	Yukon
Mohammad Qureshi (virtual)	Ontario
Harry Turnbull	MISA Ontario
Tracy Wood	Prince Edward Island

## PSCIOC Observers

Shana Boertien (virtual)	Prince Edward Island
Jillian Carruthers	British Columbia
Jason Doiron	Northwest Territories
Tyler Ganske	British Columbia
Michael Goit	Treasury Board of Canada
Elky Hanlon (virtual)	Nova Scotia
Mark Healy	Newfoundland and Labrador
Alex MacLennan	British Columbia
Yannick Newton	Treasury Board of Canada
John van den Hoven (virtual)	Ontario
Peter Watkins	ICCS
Dan Batista	Executive Director, ICCS

## ICCS Secretariat

Maria Luisa	Director, National Councils (PSSDC & PSCIOC)
Linda Robins	Director, Corporate Affairs, ICCS